## Salaries and Benefits as a Percentage of Total Budget (General Fund) (Full Time Employee Position Counts are Across all Funds)

Attachment #8

(if all Time Employee Fosition Counts are Across all Funds)											Proposed
FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Management Services											
Salaries and Benefits \$1,201,634 \$1,2	219,073	\$1,418,800	\$1,456,288	\$1,440,466	\$1,319,050	\$1,052,983	\$1,244,201	\$1,271,712	\$1,813,509	\$2,013,620	\$1,875,541
Change From Prior Year 60,469	17,439	199,727	37,488	(15,822)	(121,416)	(266,067)	191,218	27,511	541,797	200,111	(138,079)
Yearly Change - % 5.3%	1.5%	16.4%	2.6%	-1.1%	-8.4%	-20.2%	18.2%	2.2%	42.6%	11.0%	-6.9%
	199,358	\$2,934,862	\$3,354,023	\$2,022,693	\$1,828,101	\$2,452,621	\$2,745,140	\$2,681,392	\$3,931,754	\$4,179,649	\$4,207,524
Salaries/Benefits % of Total 60.0%	55.4%	48.3%	43.4%	71.2%	72.2%	42.9%	45.3%	47.4%	46.1%	48.2%	44.6%
FTE Head Count 13	13	14	14	14	13	12	13	13	17	17	17
Finance											
	670,771	\$1,780,891	\$1,683,384	\$1,745,510	\$1,733,183	\$1,704,869	\$2,022,060	\$2,186,177	\$2.011.099	\$2,632,892	\$2,435,081
Change From Prior Year 156,032	69,634	110,120	(97,507)	62,126	(12,327)	(28,314)	317,191	164,117	(175,078)	621,793	(197,811)
Yearly Change - % 10.8%	4.3%	6.6%	-5.5%	3.7%	-0.7%	-1.6%	18.6%	8.1%	-8.0%	30.9%	-7.5%
, ,	829,046	\$2,942,931	\$2,664,387	\$2,696,658	\$2,728,116	\$2,670,558	\$3,419,448	\$3,684,973	\$3,476,149	\$3,872,776	\$4,613,491
Salaries/Benefits % of Total 60.6%	59.1%	60.5%	63.2%	64.7%	63.5%	63.8%	59.1%	59.3%	57.9%	68.0%	52.8%
FTE Head Count 21	21	21	20	20	20	20	25	25	17	17	17
Human Resources											
	515,974	\$537,236	\$593,418	\$653,212	\$634,033	\$531,065	\$618,816	\$729,007	\$668,428	\$682,306	\$683,614
Change From Prior Year 23,620	28,291	21,262	56,182	59,794	(19,179)	(102,968)	87,751	110.191	(60,579)	13,878	1,308
Yearly Change - % 5.1%	5.8%	4.1%	10.5%	10.1%	-2.9%	-16.2%	16.5%	17.8%	-8.3%	2.1%	0.2%
•	825,859	\$824,581	\$866,786	\$982,975	\$897,946	\$848,622	\$963,253	\$1,238,160	\$1,296,275	\$1,268,604	\$1,272,700
Salaries/Benefits % of Total 64.4%	62.5%	фо24,561 65.2%	фою,700 68.5%	ф962,975 66.5%	70.6%	\$040,622 62.6%	ъ963,253 64.2%	\$1,236,160 58.9%	\$1,296,275 51.6%	53.8%	53.7%
FTE Head Count 7	02.5% 7	05.2% 7	7	7	70.0%	6	6	56.9%	8	33.6%	8
FTE Read Count					0	0	0	0	0	0	
Parks & Recreation											
Salaries and Benefits \$2,274,011 \$2,4	496,929	\$2,745,810	\$2,742,994	\$2,899,021	\$2,949,116	\$2,890,732	\$2,961,307	\$3,246,276	\$3,295,141	\$3,426,891	\$3,676,372
Change From Prior Year 333,798	222,918	248,881	(2,816)	156,027	50,095	(58,384)	70,575	284,969	48,865	131,750	249,481
Yearly Change - % 17.2%	9.8%	10.0%	-0.1%	5.7%	1.7%	-2.0%	2.4%	9.6%	1.5%	4.0%	7.3%
	434,515	\$5,776,491	\$5,635,003	\$5,778,177	\$6,019,363	\$5,995,395	\$6,821,020	\$7,586,963	\$7,799,276	\$8,210,903	\$8,317,803
Salaries/Benefits % of Total 45.3%	45.9%	47.5%	48.7%	50.2%	49.0%	48.2%	43.4%	42.8%	42.2%	41.7%	44.2%
FTE Head Count 18	19	20	20	20	20	20	21	23	25	25	25
Police											
Salaries and Benefits \$14,136,835 \$13,6	688,217	\$14,333,689	\$14,622,775	\$15,089,044	\$15,747,709	\$16,333,188	\$17,312,903	\$17,500,215	\$19,694,560	\$19,924,388	\$20,184,140
Change From Front teal 1,049,002 (4	448,618)	645,472	289,086	466,269	658,665	585,479	979,715	187,312	2,194,345	229,828	259,752
Yearly Change - % 1,049,662 (2	448,618) -3.2%	645,472 4.7%	289,086 2.0%	466,269 3.2%	658,665 4.4%	585,479 3.7%	979,715 6.0%	187,312 1.1%	2,194,345 12.5%	229,828 1.2%	259,752 1.3%
Yearly Change - % 8.0%	-3.2%				•						
Yearly Change - % 8.0%	-3.2%	4.7%	2.0%	3.2%	4.4%	3.7%	6.0%	1.1%	12.5%	1.2%	1.3%

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## Salaries and Benefits as a Percentage of Total Budget (General Fund)

Attachment #8

(Full Time Employee Position Counts are Across all Funds)

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Proposed FY 2018
Fire									0.0			
Salaries and Benefits	\$7,137,189	\$7,050,047	\$8,542,404	\$8,729,831	\$7,630,636	\$8,009,170	\$8,110,917	\$8,644,531	\$9,006,111	\$10,241,400	\$10,166,495	\$10.785.081
Change From Prior Year	510,880	(87,142)	1,492,357	187,427	(1,099,195)	378,534	101,747	533,614	361,580	1,235,289	(74,905)	618,586
Yearly Change - %	7.7%	-1.2%	21.2%	2.2%	-12.6%	5.0%	1.3%	6.6%	4.2%	13.7%	-0.7%	6.1%
Total Dept. General Fund Budget	\$8,457,932	\$9,017,374	\$10,499,656	\$10,401,223	\$9,428,823	\$9,852,662	\$10,047,798	\$10,971,186	\$11,362,905	\$12,211,534	\$12,312,684	\$12,981,877
Salaries/Benefits % of Total	84.4%	78.2%	81.4%	83.9%	80.9%	81.3%	80.7%	78.8%	79.3%	83.9%	82.6%	83.1%
FTE Head Count	31	31	31	31	31	31	31	31	32	31	31	31
Community Development												
Salaries and Benefits	\$2,169,197	\$2,255,753	\$2,326,579	\$2,220,934	\$2,312,644	\$2,209,343	\$2,433,823	\$2,419,757	\$2,672,542	\$2,615,882	\$2,889,425	\$3,076,078
Change From Prior Year	198,964	86,556	70,826	(105,645)	91,710	(103,301)	224,480	(14,066)	252,785	(56,660)	273,543	186,653
Yearly Change - %	10.1%	4.0%	3.1%	-4.5%	4.1%	-4.5%	10.2%	-0.6%	10.4%	-2.1%	10.5%	6.5%
Total Dept. General Fund Budget	\$3,442,499	\$3,424,185	\$3,545,255	\$3,092,360	\$3,052,195	\$3,043,945	\$3,521,883	\$3,921,372	\$4,104,035	\$4,630,723	\$4,524,832	\$4,792,252
Salaries/Benefits % of Total	63.0%	65.9%	65.6%	71.8%	75.8%	72.6%	69.1%	61.7%	65.1%	56.5%	63.9%	64.2%
FTE Head Count	22	22	22	20	20	19	20	21	22	24	24	24
Bull Parkers												
Public Works	A0 007 445	#0 000 00 <del>7</del>	<b>***</b> 4 <b>77</b> 004	<b>#0.400.400</b>	<b>*** *** ***</b>	<b>***</b> 404 004	<b>**</b> *** <b>***</b>	<b>*** *** *** ** ** ** ** </b>	<b>60 470 440</b>	<b>60.470.744</b>	<b>*</b> 0 <b>540 475</b>	<b>*</b> 4.000.000
Salaries and Benefits	\$3,087,445	\$3,320,387	\$3,177,204	\$3,160,138	\$3,174,489	\$3,161,931	\$3,262,727	\$3,281,712	\$3,479,118	\$3,173,714	\$3,540,475	\$4,269,989
Change From Prior Year	81,976	232,942	(143,183)	(17,066)	14,351	(12,558)	100,796	18,985	197,406	(305,404)	366,761	729,514
Yearly Change - %	2.7%	7.5%	-4.3%	-0.5%	0.5%	-0.4%	3.2%	0.6%	6.0%	-8.8%	11.6%	20.6%
Total Dept. General Fund Budget Salaries/Benefits % of Total	\$5,323,163	\$5,640,865	\$5,795,580	\$5,288,074	\$5,413,275	\$5,737,896	\$5,804,831	\$7,093,269	\$6,835,162	\$6,300,644	\$6,679,390	\$7,555,984
	58.0% 61	58.9% 61	54.8%	59.8% 61	58.6% 60	55.1%	56.2%	46.3% 56	50.9% 56	50.4% 56	53.0% 56	56.5%
FTE Head Count	01	01	63	01	60	60	58	30	20	30	20	61
Information Technology*												
Salaries and Benefits										\$227,653	\$236,045	\$231,644
Change From Prior Year										227,653	8,392	(4,401)
Yearly Change - %										-		(4,401)
Total Dept. General Fund Budget										\$344,104	\$360,519	\$310,869
Salaries/Benefits % of Total										66.2%	65.5%	74.5%
FTE Head Count										9	9	9
											<del>-</del>	<u></u>
Total General Fund												
<b>Total Salaries and Benefits</b>	\$ 32,095,131	\$ 32,217,151	\$ 34,862,613	\$ 35,209,762 \$	34,945,022	35,763,535	\$ 36,320,304	\$ 38,505,287	\$ 40,091,158	\$ 43,741,384	\$ 45,512,537	\$ 47,217,539
Yearly Change Total	2,415,401	122,020	2,645,462	347,149	(264,740)	818,513	556,769	2,184,983	1,585,871	3,650,226	1,771,153	1,705,003
Yearly Change -%	8.1%	0.4%	8.2%	1.0%	-0.8%	2.3%	1.6%	6.0%	4.1%	9.1%	4.0%	3.7%
Total General Fund Budget	\$45,534,519	\$48,585,098	\$52,321,483	\$50,911,195	\$49,254,226	\$50,657,495	\$52,994,257	\$58,938,080	\$60,701,205	\$63,565,162	\$67,406,040	\$70,590,446
Salaries/Benefits % of Total	70.5%	66.3%	66.6%	69.2%	70.9%	70.6%	68.5%	65.3%	66.0%	68.8%	67.5%	66.9%
FTE Head Count	273	274	278	271	270	266	268	278	282	292	294	299

Salaries and benefits include: full and part time salaries, pension contributions, overtime, medical insurance, city-paid deferred compensation, workers' compensation, retiree medical contributions, medicare and unemployment.

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<sup>\*</sup>Stand-alone Information Technology Department created in FY 2015-2016. Prior Year General Fund costs and FTE Head Count remain under Finance Department for purposes of this document.