

Redondo Beach

# PATHWAY TO HOUSING



Partnership Proposal Between the South Bay Cities  
Council of Governments (SBCCOG) and Health Net



**THE CITY OF REDONDO BEACH HAS TAKEN GREAT EFFORTS IN THE PLANNING OF A STRATEGIC “*PATHWAY TO HOUSING*” TARGETING THEIR HOMELESS POPULATION AND PROVIDING THEM THE NECESSARY RESOURCES AND SUPPORTS FOR HOUSING READINESS:**

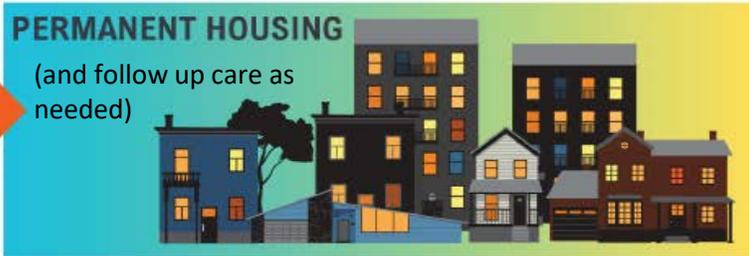
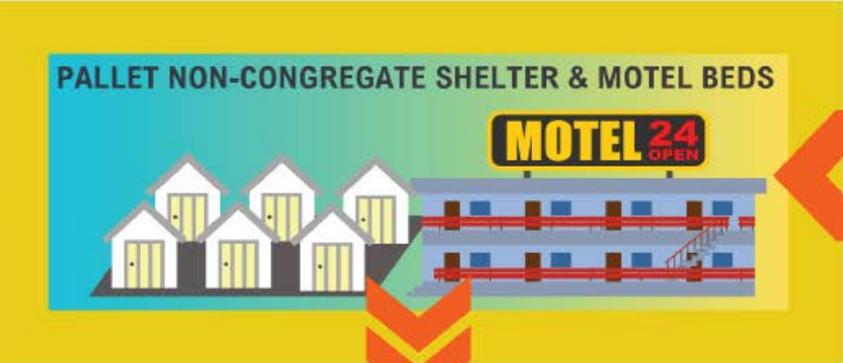
- STREET OUTREACH
- CASE MANAGEMENT & HOUSING NAVIGATION
- OUTDOOR HOMELESS COURT
- PALLET NON-CONGREGATE SHELTER & MOTEL BEDS
- TRANSITIONAL BEDS & SINGLE RESIDENT OCCUPANCY
- PERMANENT HOUSING



IN PARTNERSHIP WITH THE HEALTH NET HOUSING AND HOMELESS INCENTIVES PROGRAM (HHIP), REDONDO BEACH IS SEEKING INVESTMENTS TO AID IN THEIR VISION FOR EXPANSION OF THEIR RESOURCES: **THE ADDITION OF AN ALTERNATIVE CRISIS RESPONSE (ACR) TEAM** SERVING THOSE EXPERIENCING EPISODES OF SEVERE BEHAVIORAL HEALTH AS WELL AS THE **EXPANSION OF THEIR CURRENT PALLET SHELTER**

The addition of an **Alternative Crisis Response (ACR)** Team serving those experiencing mental illness

The expansion of their current **Pallet Shelter**



# BEACH CITIES ALTERNATIVE CRISIS RESPONSE - 4 PHASES

PHASE 1: HERMOSA BEACH – FEDERALLY FUNDED

PHASE 2: REDONDO BEACH ROLLOUT *EXPANSION (WITH HEALTH NET HOUSING AND HOMELESS INCENTIVES PROGRAM “HHIP” FUNDING)*

PHASE 3: MANHATTAN BEACH & EL SEGUNDO / FLOATER TEAM ROLLOUT

PHASE 4: PRELIMINARY DISCUSSIONS WITH OTHER SOUTH BAY CITIES INDEPENDENT POLICE DEPARTMENTS

AFTER POLICE DISPATCH CALL DATA ANALYSIS, THE BEACH CITIES IN LOS ANGELES HAVE IDENTIFIED THE NEED OF BEHAVIORAL HEALTH AND SUBSTANCE USE SERVICES, AS HOMELESSNESS OFTEN COMES WITH DUAL DIAGNOSES. BECAUSE COUNTY PROGRAMS ARE INUNDATED AND THEIR RESPONSE TO CRISES IS, AT TIMES, WELL OVER ONE HOUR, CITY EMERGENCY RESPONSE TEAMS (SUCH AS POLICE AND FIRE) AS WELL AS MEDICAL SERVICES (HOSPITAL EMERGENCY ROOMS) HAVE BEEN THE “*FIRST RESPONSE*” TO THESE CALLS. UNDERSTANDING THAT *THE TRUE NEED FOR THESE CALLS REQUIRES A COMBINATION OF PHYSICAL HEALTH, BEHAVIORAL HEALTH AND SUBSTANCE USE PROFESSIONALS*, OUR CITIES ARE TAKING ACTION BY CREATING THEIR OWN ALTERNATIVE CRISIS RESPONSE TEAMS; LASER-FOCUSED ON PROVIDING INTENSIVE WHOLE-PERSON HEALTHCARE SERVICES IN EPISODES OF CRISIS WITH GOALS OF REDUCING THE AMOUNT OF ER VISITS, FIRE AND POLICE DEPARTMENT INVOLVEMENT. OUR TEAMS WILL ALSO BE PROVIDING SERVICES TO OUR HOUSED COMMUNITIES TO ADDRESS NEW OR EXISTING BEHAVIORAL HEALTH CRISES AND TO PREVENT FUTURE HOMELESSNESS.



# BEACH CITIES ALTERNATIVE CRISIS RESPONSE - 4 PHASES

## PHASE 1: HERMOSA BEACH – FEDERALLY FUNDED

PHASE 1, WITH THE GUIDANCE OF THE SBCCOG, THE CITY OF HERMOSA BEACH IS LAUNCHING THEIR OWN ACR TEAM IN PARTNERSHIP WITH MENTAL HEALTH AND SUBSTANCE USE PROVIDER LA CADA. FOR BOTH WEEKDAY AND WEEKEND SCHEDULE BLOCKS, THEIR STAFFING STRUCTURE WILL BE COMPRISED OF A LICENSED CLINICIAN AND AN EMT/PEER. AS A RECIPIENT OF A FEDERAL EARMARK, THE HERMOSA BEACH ACR IS FEDERALLY FUNDED FOR ONE YEAR WITH A TARGET OF AN EARLY JANUARY 2024 START.



# BEACH CITIES ALTERNATIVE CRISIS RESPONSE - 4 PHASES

*EXPANSION (WITH HEALTH NET FUNDING)*

## PHASE 2: REDONDO BEACH ROLLOUT

AS THE HERMOSA BEACH ACR PAVES THE WAY FOR THE REST OF THE BEACH CITIES, THE SBCCOG WILL CONTINUE TO PREPARE AND ROLLOUT PHASE 2 OF THE ACR FOR REDONDO BEACH. THEIR STAFFING STRUCTURE WILL ALSO BE COMPRISED OF A LICENSED CLINICIAN AND AN EMT/PEER, OPERATING ON A 4/10 SCHEDULE BLOCK DURING THE WEEK AND A 3/12 SCHEDULE BLOCK DURING THE WEEKEND.

DURING THIS TIME, WE WILL BE HAVING CONTINUED DISCUSSIONS AND SEEKING FINANCIAL SUPPORTS FROM THE HEALTH NET HOUSING AND HOMELESS INCENTIVES PROGRAM (HHIP), STATE FUNDING, AND FROM OUR HOSPITAL PARTNERS BEFORE THE TEAM GOES LIVE IN



# BEACH CITIES ALTERNATIVE CRISIS RESPONSE - 4 PHASES

## PHASE 3: MANHATTAN BEACH & EL SEGUNDO / FLOATER TEAM ROLLOUT

SECURING HEALTH NET FUNDING FOR THE BEACH CITIES ACR WILL BE THE CATALYST FOR THE PHASE 3 ROLLOUT OF MANHATTAN BEACH AND EL SEGUNDO'S TEAM. THE SBCCOG WILL SEEK FUNDING FROM THE STATE AS WELL AS HOSPITAL PARTNERS, AIMING TOWARDS GOING LIVE LATER IN 2024.



# BEACH CITIES ALTERNATIVE CRISIS RESPONSE - 4 PHASES

## PHASE 4: PRELIMINARY DISCUSSIONS WITH OTHER SOUTH BAY CITIES INDEPENDENT POLICE DEPARTMENTS

DEPENDENT ON LESSONS LEARNED AND FUTURE FUNDING, PHASE 4 WOULD BEGIN PRELIMINARY DISCUSSIONS WITH OTHER SOUTH BAY CITIES INDEPENDENT POLICE DEPARTMENTS (TORRANCE, GARDENA AND HAWTHORNE) TO INTRODUCE ALTERNATIVE CRISIS RESPONSE.



# BEACH CITIES ALTERNATIVE CRISIS RESPONSE - BUDGET

ALTERNATIVE CRISIS RESPONSE: BUDGET

| Beach Cities ACR Team Budget Proposal |      |                  |                  |                      |
|---------------------------------------|------|------------------|------------------|----------------------|
| Expense Type                          | FTE  | PHASE 1          | PHASE 2          | PHASE 3              |
|                                       |      | Hermosa Beach    | Redondo Beach    | Beach Cities Floater |
| Project Manager                       | 0.50 | \$52,666         |                  |                      |
| Project Supervisor                    | 0.25 | \$46,332         |                  |                      |
| Case Manager 1                        | 1.00 | \$63,627         |                  |                      |
| Mental Health Clinician Weekday       | 1.00 | \$102,960        |                  |                      |
| Mental Health Clinician Weekend       | 1.00 | \$108,108        |                  |                      |
| Mental Health Clinician Weekday       | 1.00 |                  | \$102,960        |                      |
| Mental Health Clinician Weekend       | 1.00 |                  | \$108,108        |                      |
| Mental Health Clinician Weekday       | 1.00 |                  |                  | \$102,960            |
| Mental Health Clinician Weekend       | 1.00 |                  |                  | \$108,108            |
| LPHA 1                                | 1.00 | \$73,216         |                  |                      |
| LPHA 2                                | 0.50 |                  | \$36,608         |                      |
| Peer Support Specialist / EMT Weekday | 1.00 | \$54,080         |                  |                      |
| Peer Support Specialist / EMT Weekend | 1.00 | \$56,784         |                  |                      |
| Peer Support Specialist / EMT Weekday | 1.00 |                  | \$54,080         |                      |
| Peer Support Specialist / EMT Weekend | 1.00 |                  | \$56,784         |                      |
| Peer Support Specialist / EMT Weekday | 1.00 |                  |                  | \$54,080             |
| Peer Support Specialist / EMT Weekend | 1.00 |                  |                  | \$56,784             |
| Quality Control                       | 1.00 | \$46,332         |                  |                      |
| Admin Fee                             |      | \$101,190        | \$61,072         | \$55,449             |
| Employee Benefits                     |      | \$169,149        | \$100,391        | \$90,141             |
| Office Expenses                       |      | \$10,000         | \$5,000          | \$5,000              |
| Maintenance                           |      | \$20,000         | \$20,000         | \$20,000             |
| Utilities                             |      | \$13,000         | \$13,000         | \$13,000             |
| Insurance                             |      | \$15,000         |                  |                      |
| Vehicle Leases                        |      | \$7,000          | \$7,000          | \$7,000              |
| Gas                                   |      | \$5,000          | \$5,000          | \$5,000              |
| <b>Grand Total</b>                    |      | <b>\$944,445</b> | <b>\$570,003</b> | <b>\$517,522</b>     |

**THE REDONDO BEACH PALLET SHELTER HAS BECOME A HAVEN; A PLACE TO CALL HOME, TO PERFORM ACTIVITIES OF DAILY LIVING AND LEARN THE SKILLS OF BECOMING A “GOOD NEIGHBOR” IN PREPARATION TO OBTAIN AND RETAIN PERMANENT HOUSING. IT IS WHERE COMMUNITY SERVICE PROVIDERS AND CITY AND COUNTY PROGRAMS CAN PROVIDE CASE MANAGEMENT AND ALL-AROUND CARE TO INDIVIDUALS WHO WOULD LIKELY NOT SEEK ASSISTANCE ON THE STREET. INITIALLY OPENING IN 2020 WITH 15 UNITS, THE CITY LATER ADDED FIVE MORE UNITS TO BRING THE TOTAL TO 20.**



# REDONDO BEACH PALLET SHELTER

## SUCCESSSES TO DATE

OVERALL TOTAL NUMBER OF PARTICIPANTS SHELTERED: **90**

*OF THE OCCUPANTS SERVED*, NUMBER OF INDIVIDUALS THAT HAVE BEEN PERMANENTLY HOUSED: **51**

HOUSING RATE (PERCENTAGE): **56.6%** *(compared to 17% in LA Countywide)*

There are currently 20 individuals residing at the Pallet Shelter and the city has worked diligently on ensuring 8 of those individuals are “*document-ready*” for available housing opportunities. In August 2023, the SBCCOG added a *Housing Locator* to their team, working alongside Redondo Beach outreach and case management staff in identifying permanent housing options for residents.

# REDONDO BEACH PALLET SHELTER

## Redondo Beach Pallet Shelter Costs

| Expense Type                                       | Cost                 |
|--|----------------------|
| Civil Engineering                                  | \$50,000.00          |
| Electrical Engineering                             | \$50,000.00          |
| Plan Design and Architecture                       | \$75,000.00          |
| Grading, Paving and Accessibility and Retainment   | \$245,000.00         |
| Electrical and Plumbing                            | \$285,000.00         |
| Pallet Shelter Units, Restrooms, General Use Unit  | \$550,000.00         |
| Contingency (25%)                                  | \$313,750.00         |
|  |                      |
| <i>Contribution from Supervisor Holly Mitchell</i> | <i>-\$800,000.00</i> |
|  |                      |
| <b>Total Pallet Shelter Funding Still Needed</b>   | <b>\$768,750.00</b>  |



# REDONDO BEACH PALLET SHELTER EXPANSION



THE CITY OF REDONDO BEACH IS AWAITING APPROVAL TO EXPAND THE PALLET SHELTER, ADDING **25** MORE UNITS TO THIS SPECIAL COMMUNITY. THE EXPANSION IS ESTIMATED TO COST MORE THAN *\$1.5 MILLION*, THE CITY ALREADY RECEIVING AN *\$800,000 GRANT* FROM LOS ANGELES COUNTY SUPERVISOR HOLLY MITCHELL'S OFFICE TO BUILD THE SHELTERS.

THE FUNDING GAP LEAVES REDONDO BEACH AT A \$768,000 DEFICIT, AND WE ARE SEEKING ADDITIONAL FUNDING FROM HEALTH NET TO CONTINUE AND INCREASE THE SUCCESSES THIS HAVEN PROVIDES.

